June 27, 2026

TO: ALL MEMBERS of Twin Echo Shores Association, Inc.

RE: 39th ANNUAL MEMBERS MEETING – JULY 25th, 2026

Dear Members:

Please be advised that the Annual Members Meeting of the Twin Echo Shores Association will be held on **Saturday July 25th, 2026, at 10:00 am** in the Recreation Hall.

The agenda and Financial Statements will be available on the website before the meeting.

You will be asked to sign in at the meeting and will receive one voting card per site. If you hold another site's proxy, you will be given that site's voting card. When you sign in please confirm your contact information and notify us of any changes at the door before the meeting. It is *imperative* that we have your ***current correct email address***, as we prefer sending pertinent information through email to save postage. General announcements will also appear on twinechoshores.com.

If you are interested in serving on the Board of Managers, please submit a brief expression of interest before the meeting through the Managers indicating your qualifications and why you are interested in serving on the Board. If you wish to nominate a member, please determine that he or she is willing to do the job and give the name to any present Board Member or nominate them at the annual meeting. We will request that you briefly speak to any nominee's qualifications and the nominee will also need to briefly address the meeting prior to the vote. The two-year terms of Steve Engel, Russ Foster, and Pat Dahmen expire on Dec. 31st, 2026. The new Board Members' two-year term will run from 1/1/2027 to 12/31/2028.

Immediately following the Annual Members Meeting, the new Board of Managers will hold an organizational meeting to elect officers for the vacated positions.

Sincerely,
Twin Echo Shores Board of Managers

Twin Echo Shores Association, Inc. *Proxy Form*: 39th Annual Members Meeting July 25th, 2026

I, the undersigned, being the holder of Certificate #_____, in the Twin Echo Shores Association, Inc., do hereby appoint _____Holder of Certificate #_____, or failing him/her, Erik Cole, President of the Board of Managers, as my nominee to attend and act for me and on my behalf at the **Annual Members Meeting** of the Association, on Saturday July 25th, 2026, and any adjournments thereof.

PROXY DATED THIS_____DAY OF_____2026

_____ _____

Member's Name (PLEASE PRINT) **Member's Signature**